

Introduction to the 2014 Capital Budget

This section of the budget includes the 2014 Capital Budget and 2014-2019 Capital Improvement Program. The Erie County Charter, Article 25, requires the County Executive to submit annually to the Legislature a capital improvement program for the next six-year period. Article 18 of the Erie County Administrative Code establishes procedures for the Budget Director and a Capital Projects Committee to develop a recommended six-year Capital Improvement Program. The capital programming process for most projects normally takes place between May and August, with submission of a recommended Capital Improvement Program to the County Executive required by September.

Capital projects are defined as all physical projects which meet the following criteria: (1) All physical projects of a non-recurring nature, including construction, improvements or renovations to buildings, roads, bridges and parks; (2) Acquisition of equipment which has a useful life of five years or more; or (3) Acquisition of property or planning/engineering studies which will lead to a capital project.

All projects proposed for inclusion in the six-year program are submitted by the sponsoring departments to the Department of Environment and Planning and the Division of Budget and Management, which are responsible for coordinating the development of the capital program. Information concerning cost, project justification, location and suggested programming year is submitted.

Each project is analyzed by the Department of Environment and Planning, Division of Budget and Management and the Capital Projects Committee. The Capital Projects Committee consists of representatives from those county departments and members of the Erie County Legislature as prescribed by the Erie County Administrative Code. A six-year program is prepared which considers project relationships to each other, as well as financial requirements. The program includes an annual Capital Budget which defines those projects recommended for implementation during the coming year.

The Capital Projects Committee submits its recommended Capital Improvement Program and proposed Capital Budget to the County Executive by September for his consideration in preparing the annual County budget.

The Capital Budget is a separate portion of the total County budget for the coming fiscal year. It represents the first-year implementation of projects in the six-year Capital Improvement Program. The Capital Budget is developed separately from the operating budget of the County for several reasons. Capital improvement projects usually involve substantial expenditures which may be required over a period of years.

Capital projects are also different from activities that are funded under the operating budget. Capital projects include physical development projects such as new public buildings, sewers or parks, and road or bridge construction. The operating budget, on the other hand, includes ongoing operating and normal maintenance expenditures.

Development of a six-year Capital Improvement Program is an effective way to plan for future physical improvements and to analyze both the expenditures that will be required to finance these improvements and the potential impacts of the projects at an early stage. It also sets priorities for capital improvements and thus ensures that the most critical needs are met first.

The capital planning process has been enhanced in a number of significant ways. The capital programming strategy considers and balances the County's ability to both complete previously authorized projects and undertake new projects. Financial, as well as operational capabilities are assessed, and capital borrowing targets are established.

In order for projects to be considered for the 2014 Capital Budget, they had to meet one of the following tests:

- **Health and Safety** - Projects which have a direct relationship to reducing hazards to the health and safety of county residents or employees. This is considered to be the highest priority criterion in the review process.
- **Previous Commitment** – Multi-year projects which were authorized in prior years, and which require necessary funding to complete the entire project.
- **Legal or Governmental Mandates** - Projects which the County is required to undertake by law or court order, or under federal or state mandate.
- **Special Considerations** - Projects which do not meet the above tests but which warrant further consideration due to special circumstances, such as the loss of outside funding if the project is not undertaken.

The 2014 Budget contains authorizations for: five (5) General Projects; eighteen (18) Highway, Bridge and Fleet Projects (at multiple locations); six (6) Parks and Recreation Projects; three (3) Health Projects; three (3) Environment and Planning Projects; three (3) Social Services/Youth Detention projects; two (2) Probation projects; one (1) Senior Services Project; one (1) Division of Information and Support Services Project; two (2) Buffalo and Erie County Public Library projects; and six (6) Erie Community College Projects.

Table 1 summarizes projects in the 2014 Capital Budget. It totals \$46,496,672 including State and Federal funded projects and County pay-as-you-go funds. The bonded component is \$28,851,784. This table includes the project title in each project classification, a column showing the county six-year total project cost for the projects programmed in 2014, and a column showing the Capital Budget allocations in 2014. Brief descriptions of these projects follow Table 1.

Following the description of projects included in the 2014 Capital Budget are a series of tables which represent the six-year Capital Improvement Program. The 2014-2019 Capital Improvement Program totals \$260,892,672. It is summarized in Table 2 by department. Schedules which show the six-year Capital Improvement Program projects for each department are provided in Tables 3 through 13.

TABLE 1

2014 CAPITAL PROJECTS

	ESTIMATED TOTAL PROJECT COST (2014-2019)	CAPITAL BUDGET ALLOCATION IN 2014
<u>I. GENERAL PROJECTS</u>		
Rehabilitation of Ralph Wilson Stadium	\$29,784,000	\$4,600,000
Buffalo and Erie County Botanical Gardens Master Plan Implementation	12,000,000	2,000,000
Convention Center Renovations	4,750,000	250,000
Countywide Code and Environmental Compliance	6,100,000	1,100,000
Countywide Mechanical Electrical Plumbing and Miscellaneous Improvements	4,200,000	450,000
<u>TOTAL GENERAL PROJECTS</u>	<u>\$56,834,000</u>	<u>\$8,400,000</u>
<u>II. HIGHWAY & BRIDGE PROJECTS - HIGHWAY DIVISION ROAD FUND & DPW FLEET</u>		
A. HIGHWAY & BRIDGE PROJECTS		
Capital Overlay Program	\$43,900,000	\$6,400,000
Federal Aid Projects Design	1,250,000	500,000
Federal Aid Projects Right of Way	630,000	130,000
Federal Aid Projects Construction	18,675,000	3,675,000
Federal Aid Bridge Preservation Design	1,501,000	251,000
Federal Aid Bridge Preservation Construction	21,146,000	1,146,000
FEMA Road Design	713,000	713,000
Small Bridge Inspection Program	3,600,000	600,000
Preservation of Roads Construction Various Maintenance	30,000,000	5,000,000
Preservation of Roads Construction Highway Safety Improvements	2,500,000	500,000
Road Slides Design	1,421,000	171,000
Road Slides Construction	1,215,000	115,000
Preservation of Bridges Construction	7,350,000	2,900,000
Preservation of Bridges and Culverts Design	1,500,000	250,000
Dam Preservation Rehabilitation and Regulatory Compliance Construction	500,000	200,000
<u>SUBTOTAL HIGHWAY/BRIDGE PROJECTS</u>	<u>\$135,901,000</u>	<u>\$22,551,000</u>
B. VEHICLE AND FLEET PROJECTS		
Highway Vehicle and Equipment Replacement Program	\$14,000,000	\$1,500,000
Upgrade to Gasboy System	450,000	150,000
Replacement of Fleet Pool Vehicles	1,350,000	100,000
<u>SUBTOTAL FLEET/HIGHWAY VEHICLES PROJECTS</u>	<u>\$15,800,000</u>	<u>\$1,750,000</u>
<u>TOTAL HIGHWAY/BRIDGE & FLEET PROJECTS</u>	<u>\$151,701,000</u>	<u>\$24,301,000</u>
<u>III. PARKS AND RECREATION</u>		
Countywide Parks Improvements	\$8,500,000	\$1,000,000
Shelter, Building and Comfort Station Replacement	1,000,000	400,000
Roads, Pathways and Parking Lot Repair	300,000	300,000
Chestnut Ridge Park Culvert Replacements	750,000	500,000
Parks Vehicles and Equipment	350,000	350,000
Park Amenities	100,000	50,000
<u>TOTAL PARKS AND RECREATION</u>	<u>\$11,000,000</u>	<u>\$2,600,000</u>

	<u>ESTIMATED TOTAL PROJECT COST (2014-2019)</u>	<u>CAPITAL BUDGET ALLOCATION IN 2014</u>
<u>IV. ENVIRONMENT & PLANNING</u>		
Brownfield Redevelopment Projects	\$2,000,000	\$2,000,000
Convention Center Needs Analysis	500,000	500,000
Agricultural and Rural Area Project Planning	500,000	350,000
<u>TOTAL ENVIRONMENT & PLANNING</u>	<u>\$3,000,000</u>	<u>\$2,850,000</u>
<u>V. HEALTH DEPARTMENT</u>		
Renovations to Toxicology Laboratory	\$1,850,000	\$500,000
Replacement of LODOX Body Scanner and Equipment	275,000	275,000
Replacement of GC/MS Instrumentation	170,000	85,000
<u>TOTAL HEALTH DEPARTMENT</u>	<u>\$2,295,000</u>	<u>\$860,000</u>
<u>VI. INFORMATION AND SUPPORT SERVICES</u>		
Infrastructure Upgrades to Core Network	\$1,600,000	\$1,600,000
<u>TOTAL INFORMATION AND SUPPORT SERVICES</u>	<u>\$1,600,000</u>	<u>\$1,600,000</u>
<u>VII. SOCIAL SERVICES AND YOUTH DETENTION</u>		
Security Upgrades to Rath Building	\$120,000	\$120,000
Security Upgrades to Youth Detention Facility	\$200,000	\$120,000
Cabinet Replacement at Youth Detention Facility	\$25,000	\$25,000
<u>TOTAL SOCIAL SERVICES AND YOUTH DETENTION</u>	<u>\$345,000</u>	<u>\$265,000</u>
<u>VIII. SENIOR SERVICES</u>		
Purchase of Replacement Vans	\$300,000	\$50,000
<u>TOTAL SENIOR SERVICES</u>	<u>\$300,000</u>	<u>\$50,000</u>
<u>IX. PROBATION</u>		
Computer Replacement	\$60,820	\$60,820
Replacement of Vehicle	\$19,852	\$19,852
<u>TOTAL PROBATION</u>	<u>\$80,672</u>	<u>\$80,672</u>
<u>X. BUFFALO AND ERIE COUNTY PUBLIC LIBRARY</u>		
Replacement of Shipping and Maintenance Vehicles	\$187,000	\$90,000
Purchase of Bookmobile	\$500,000	\$250,000
<u>TOTAL BUFFALO AND ERIE COUNTY PUBLIC LIBRARY</u>	<u>\$687,000</u>	<u>\$340,000</u>
<u>XI. ERIE COMMUNITY COLLEGE</u>		
Equipment - Collegewide	\$10,800,000	\$1,800,000
ECC Roofs - North Campus	7,000,000	1,600,000
Window and Door Replacement-Collegewide	11,000,000	1,000,000
Masonry Project North and South Campuses	150,000	150,000
Classroom Renovation Improvements	3,000,000	500,000
Code Compliance - Collegewide	1,100,000	100,000
<u>TOTAL ERIE COMMUNITY COLLEGE</u>	<u>\$33,050,000</u>	<u>\$5,150,000</u>
<u>TOTAL CAPITAL PROJECTS</u>	<u>\$260,892,672</u>	<u>\$46,496,672</u>
TOTAL BONDED COMPONENT		\$28,851,784

IX. PROBATION PROJECTS

Probation – Computer Replacement (Buffalo) The Probation Department has over 145 computers, the vast majority of which are insufficient for current demands due to a combination of age, insufficient systems capability, and lack of processing speed. This project will replace approximately 130 computers in Probation using a mixture of federal aid and bond proceeds.

Bonded Project: \$37,552

Probation – Replacement of Vehicle (Countywide) This project will involve the purchase of a new passenger vehicle for probation officers to use for home visits to supervise probationers and for the warrant squad's use when making warrant sweeps and participating in interagency operations.

Bonded Project: \$19,852

X. BUFFALO AND ERIE COUNTY PUBLIC LIBRARY PROJECTS

Buffalo and Erie County Public Library – Replacement of Shipping and Maintenance Vehicles (Countywide) This project would replace two delivery/materials shipping vehicles, including a 2007 model with over 110,000 miles and replace one pickup truck and its snow plowing equipment.

Bonded Project: \$90,000

Buffalo and Erie County Public Library – Purchase of Bookmobile (Countywide) This project would provide funds to acquire one flexible-use bookmobile to allow the Library to provide service/outreach including library materials and technology in neighborhoods not proximate to a library facility.

Bonded Project: \$250,000

XI. ERIE COMMUNITY COLLEGE PROJECTS

Erie Community College – Equipment (Collegewide) This project provides for the acquisition of various pieces of equipment. This includes vehicles, buildings and grounds equipment, laboratory and technical equipment as well as furniture and fixtures for all three campuses.

Bonded Project: \$1,800,000

TABLE 12

BUFFALO AND ERIE COUNTY PUBLIC LIBRARY

2014 - 2019 CAPITAL IMPROVEMENT PROJECTS

PROJECT TITLE	2014 BUDGET	2015 Program	2016 Program	2017 Program	2018 Program	2019 Program	TOTAL COST
Replacement of Shipping and Maintenance Vehicles	90,000	0	97,000	0	0	0	187,000
Purchase of Bookmobile	250,000	0	250,000	0	0	0	500,000
TOTAL	340,000	0	347,000	0	0	0	687,000

TABLE 13

ERIE COMMUNITY COLLEGE

2014 - 2019 CAPITAL IMPROVEMENT PROJECTS

PROJECT TITLE	2014 BUDGET	2015 Program	2016 Program	2017 Program	2018 Program	2019 Program	TOTAL COST
Equipment - Collegewide	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	10,800,000
ECC Roofs (North Campus)	1,800,000	2,700,000	2,700,000	0	0	0	7,000,000
Window and Door Replacement-Collegewide	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	11,000,000
Masonry Project North and South Campuses	150,000	0	0	0	0	0	150,000
Classroom Renovation Improvements	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Code Compliance-Collegewide	100,000	200,000	200,000	200,000	200,000	200,000	1,100,000
TOTAL	5,150,000	7,200,000	7,200,000	4,500,000	4,500,000	4,500,000	33,050,000